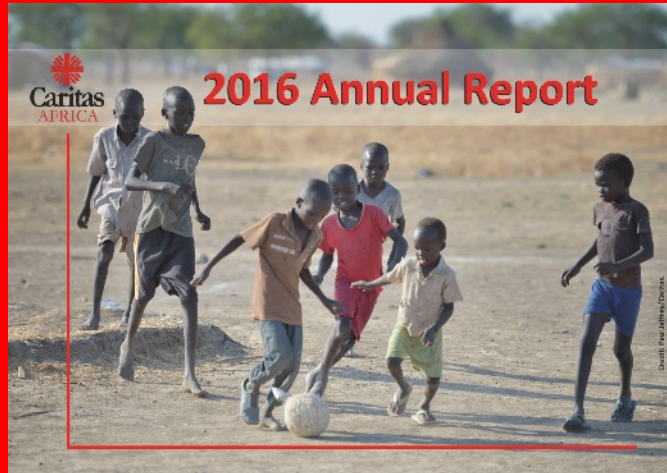


2016 Annual Report



Cover picture



Children play football in Abyei, a contested region along the border between Sudan and South Sudan. Under a 2005 peace agreement, the region was supposed to have a referendum to decide which country it would join, but the two countries have yet to agree on who can vote. In 2011, militias aligned with Khartoum drove out most of the Dinka Ngok residents, pushing them across a river into the town of Agok. Yet more than 40,000 Dinka Ngok have since returned with support from Caritas South Sudan, which has drilled wells, built houses, opened clinics and provided seeds and tools for the returnees.

Photo by Paul Jeffrey/Caritas

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“As we speak for justices and advocate for human rights, we are doing the work of Caritas, the work of love. Because if I look for justice for others, advocate for peace, good governance, transparency and accountability from African leaders to ensure growth and development for the common man, I’m showing love which means Caritas. Bringing food to the suffering, visiting those who are sick or in prison, being in solidarity with those affected by earthquake and other natural and man-made disasters, is the visible part of justice, peace and reconciliation.”

+ Gabriel Justice Yaw ANOKYE
Archbishop of Kumasi
President of Caritas Africa

Together Everyone Achieves More (T.E.A.M.)

You will remember that in the course of the Regional Conference held in Rome in May 2015, the theme of which was “Love of Christ urges us: together in service to the poor”, we adopted a new Caritas Africa Strategic Framework for the period 2015-2019. Then, in our e-Magazine of June 2015, I had appealed to all our partners saying “Relying on your unflinching support.”

Since then, my team has been working on a first draft of the 4-year Operational Plan (2016-2019), which was then shared with the Caritas Sisters who responded to our invitation at the 1st Partners Meeting of Caritas Africa in Accra, Ghana, in September 2015. From this 4-year Operational Plan, the Regional Executive Secretariat has extracted a biennial Action Plan with priorities for the period 2016-2017.

This plan was finally sent to member organizations of the Caritas Internationalis Confederation in December 2015. The expected support from each and every one began to reach us during the first semester of 2016 to allow us implement the priorities for the year 2016.

This 2016 Activity Report of the Caritas Africa Regional Executive Secretariat, which shows progress against each of the six Strategic Orientations of the Strategic Framework, responds to the obligation to report on what has been achieved during the 2016 financial year with the resources that have been put at its disposal in a spirit of fraternal cooperation. May we express here our sincere thanks to the Caritas Internationalis Confederation General Secretariat and member organizations.

However, the persistence of human and natural crisis situations in Africa together with their consequences in terms of loss of lives, internal displacement of populations, migration, ..., yet insufficient attention towards some Caritas in Africa (they see themselves as forgotten Caritas), the presence of extreme poverty in various forms and the low level of rooting of Caritas in communities, the role of Bishops in the organization of the service of charity in Africa are the challenges facing us on a daily basis.

The Regional Commission of Caritas Africa, which met regularly during this fiscal year 2016, is attentive to all these issues and urges each other to pool their resources in all forms to face these various challenges. Obviously, this is a long-term project that requires a collective and sustained commitment on the part of all Caritas organizations in Africa.

Together, we are more. And if we are more, we can achieve more!

+ Gabriel Justice Yaw ANOKYE
Archbishop of Kumasi
President of Caritas Africa



Credit: Patricia Adèle-Félicité.

**Members of the Caritas Africa
Regional Commission meeting in
Abuja, Nigeria, in September 2016.**

In the service of humanity as one family

We are pleased to present this 2016 Activity Report, which is part of the logic of accountability to the various stakeholders involved in Caritas' work in Africa. The report, presented here, is not exhaustive in that it only reflects the achievements of the Regional Executive Secretariat and only mentions the major events which were deemed worthy of attention and interest for stakeholders, from the promotion of Caritas Ecclesial Identity to Communication and Promotion of Networking, Institutional Development and Capacity Building, Poverty Eradication and Promotion of Good Governance, Preparedness and Response to Emergencies, and Resource Mobilization.

However, amongst many other achievements, the establishment of the two Caritas Africa Reference Groups in charge of Institutional Development and Capacity Strengthening as well as Humanitarian Team, on the one hand, and the interest expressed by partners in supporting Caritas Africa in harmonizing practices and coordinating initiatives in these two key areas of Caritas action in Africa, on the other hand, could be considered as a significant achieved step.

The benefit of collectively engaging in this process (harmonization and coordination) is that this will enable Caritas Africa and the Member Organizations of the Confederation working in the Africa Region to make better use of their resources and improve the impact of their interventions on the ground. These interventions, without distinction of any kind, are summarized in the form of responses to concerns about the integral human development of local communities and the expected responses of populations affected by crisis situations, advocacy for influencing public policies and thus participate in building a just and fraternal world.

It also goes without saying that the quality of services rendered to the most vulnerable and the performance of the Caritas Network in Africa will be improved.

This is what gives Caritas Africa's mission as a specialized service of the Church in charge of charity a special character and added value insofar as one and all will act as members of one family in the service of humanity!

Albert Mashika
Executive Secretary
Caritas Africa



Credit: Patricia Adèle-Félicité.

Training in CI Management Standards.

The Ecclesial Identity of Caritas

Nurturing a common organizational culture based on the teaching of the Catholic Church

The Caritas Africa President, the Regional Coordinator and other delegates from the Africa Region were invited by the *Cor Unum* Pontifical Council Secretary to participate in a Congress, in February 2016, on the occasion of the tenth anniversary of the encyclical *Deus Caritas Est*. The theme of that meeting was: “Love never fails” (1 Co 13, 8): Perspectives 10 years after *Deus Caritas Est*. The participants reiterated the fact that “Charity is at the centre of the life of the Church and is truly the heart of the Church.”

Consolidating the Caritas spirit and structures at all levels of the Church in Africa

Since Caritas Internationalis first Strategic Orientation is “Caritas at the heart of the Church/ Uphold the Catholic identity of Caritas,” Caritas Africa has been working in close collaboration with Caritas Internationalis with regard to the Ecclesial Identity of Caritas. This issue has been discussed at the Caritas Internationalis Representative Council and Confederation Secretariats’ Teams meetings in May and November 2016. Caritas has to give witness of the love of God. This core mission is a big challenge.

The Identity Committee, set up by the Caritas Internationalis General Secretariat and composed of delegates from all seven regions of the Confederation, is to accompany the implementation of this Strategic Orientation, examine the issue and come up with clear and concrete ideas (information booklet, training modules, ...) to be used for awareness, information and training of Church authorities, Caritas staff, pastoral agents, seminarians, ... and to strengthen Caritas at national, diocesan and parish levels, and ensure that it is well rooted in communities.

A Caritas Africa representative actively participates in this CI Identity Committee, working on the practical implementation of this Strategic Orientation common to both Caritas Internationalis and Caritas Africa.

The Caritas Africa Statutes, ratified by the Symposium of Episcopal Conference of Africa and Madagascar (SECAM) in 2014, is being once again updated to integrate recommendations received from *Cor Unum* and the CI General Secretariat in the light of the New Dicastery for Promoting Integral Human Development, coming into function on 1st January 2017.

Caritas Africa

Strategic Orientation 1

Uphold the Ecclesial Identity of Caritas



Prayer of comfort for Burundian refugees in Rwanda.

Caritas Africa

Vision

To have life in its fullness (*John 10:10*).

Mission

To bear witness to the Love of God (*Acts 1:8*) by working for the integral development of the human being with priority attention to the poor and the most destitute.

Values

Compassion

Hope

Dignity

Justice

Solidarity

Fraternal Cooperation and Communion

Stewardship



Enhancing a culture of harmonious synergy and collaboration between all social pastoral sectors of the Church in Africa

Caritas Africa, as a Region of Caritas Internationalis, is looking forward to working closely with the new Dicastery, with the objective of putting into practice Pope Francis words: “In all her being and actions, the Church is called to promote the integral development of the human person in the light of the Gospel. This development takes place by attending to the inestimable goods of justice, peace, and the care of creation.”

At the regional level, Caritas Africa has also been maintaining pastoral collaboration with the Symposium of Episcopal Conference of Africa and Madagascar (SECAM) by attending its 17th Plenary Assembly in Luanda/Angola (18 - 25 July 2016) on the theme: “The Family in Africa, yesterday, today and tomorrow: in the light of the Gospel” to deliver its activity report including the challenges it is facing in the fulfilment of its core mission.

Caritas Africa also participated in other meetings at the General Secretariat level; and, at the zonal and national levels, the zonal and national Caritas organisations have also been liaising very closely with Bishops’ Conferences to ensure that Caritas does uphold its ecclesial identity.

In December 2016, Caritas Africa published in its e-magazine the statement made by HE Bishop Nicodème Barrigah, President of OCDI/Caritas Togo, at the A2P-DIRO Stakeholders meeting (Paris, June 2016) on the theme: “Running a Caritas organisation: Bishops’ responsibility and leadership”.

Caritas Africa is planning, in collaboration with Caritas Internationalis, to further strengthen its role within the Church by organising from 17 to 21 September 2017, five years after the Kinshasa Declaration, a second meeting of Bishops on the Service of Charity. The meeting will examine the paths taken by the Church in Africa in the organization of socio-pastoral services; deepen the content of *Motu Proprio "Intima Ecclesiae Natura"* and *"Humanam Progressionem"*; and develop action orientations to reinforce the synergy and collaboration between the structures and people involved in the *diaconia* of the Church in Africa.

"Caritas is the caress of the Church to its people, the caress of the Mother Church to her children, her tenderness and closeness."

Pope Francis

Institutional Development and Capacity Strengthening

Caritas Africa

Strategic Orientation 2

Reinforce Institutional Development and Capacity Strengthening

Developing a regional institutional development and capacity building strategy

Much progress has been achieved with the setting up, in July 2016, of IDCS Reference Group and of the Caritas Africa Humanitarian Team. These groups launched in Kigali, Rwanda, are composed of 20 delegates from all the 6 Zones of the Region. A roadmap as well as other relevant working documents have been developed in collaboration and with the support from CI General Secretariat (Ecclesiastical Assistant and IDCS Department) and shared with key stakeholders. The chairpersons of the two Reference Groups met in Lomé/Togo in November and have developed a template for the Regional IDCS and Humanitarian Strategies to be shared with the partners.

Rolling out of Caritas Internationalis Management Standards (CIMS)

The implementation of the CI Management Standards is on-going not only by the Caritas Member Organisations of the Africa Region but also by the Caritas Africa Regional Secretariat.

In this context, the Caritas Africa Secretariat in Lomé, Togo, organised its self-assessment exercise in April 2016. Following this exercise, a Caritas Africa Improvement Plan was developed and shared with concerned stakeholders. The Caritas Africa Regional Operational Review was organised in August 2016 and, in the light of the findings made, a series of recommendations have been made to improve the work of Caritas across the Region.

Meanwhile, the trainings of CI MS Coordinators and Assessors have also been organised for the benefit of National Members in and out of the Region. At present, the Region has 34 CIMS Coordinators



HE Bishop Anacleto Mumvaneza, Bishop of Nyundo, welcoming members of the Caritas Africa Humanitarian Team and IDCS Reference Group, meeting in Rwanda.



Representatives of Caritas Africa and of the Secours Catholique Caritas France participating in a workshop on the implementation of the A2P-DIRO Programme.

trained in Addis Ababa, Ethiopia and Bucharest, Romania and 40 assessors from 24 countries and the Regional Secretariat trained in Nairobi, Kenya; Manila, Philippines and Vienna, Austria. At least 25 Caritas members are expected to be assessed in 2017.

Since Bishops are also very much concerned by the CI Management Standards, much effort has been made to get the active participation of Bishops in the implementation of these standards. A session was organised for Bishops in Ghana in February 2016 by Caritas Internationalis and Caritas Ghana on the *Motu Proprio Intima Ecclesiae Natura* and the CIMS (The service of the charity and the CIMS: a challenge to face). A similar session was organised in Mali by a freelance consultant and discussions are on-going with Caritas Benin and Caritas Côte d'Ivoire with the objective of developing a training module on Catholic Identity to be delivered to Bishops.

Developing a targeted accompaniment programme based on the needs of CAMOs

Caritas Africa has submitted to the *Secours Catholique* Caritas France and to CAFOD an IDCS project and obtained their support, for 2017-2018, to journey with National Caritas organisations of South Africa, Botswana, Namibia and Swaziland in this process. Peer-to-peer learning is also envisaged in the frame of the same project and the concerned National Caritas members are: OCADES Caritas Burkina/Caritas Guinea, Caritas DRC/Caritas Cameroon and Caritas Senegal/ Caritas Guinea Bissau.

Caritas Africa continues to work very closely with the *Secours Catholique* Caritas France with regard to the implementation of the A2P-DIRO Programme, a programme co-financed by the *Agence Française de Développement (AFD)*. On one hand, a total of 14 National Caritas members of the Africa Region, together with Caritas Africa Regional Secretariat, are involved in Phase 2 of this programme, from January 2016 to December 2018. On the other hand, discussions/reflections are ongoing on the transfer of this Programme to Caritas Africa as from its 3rd Phase (2019-2021).

Caritas Africa President and Executive Secretary participated in the *Comité de Veille Stratégique* (Strategic Monitoring Committee) of the A2P-DIRO programme which took place in Paris in June 2016. They also participated with Bishops and Secretaries general of 14 Caritas from Africa in the Stakeholders Assembly and in the SC CF General Assembly organised in June 2016 and presented the key achievements of the Phase 1 of the Programme in Africa.

Caritas International General Secretariat set up an IDCS Committee working on the practical way to better implement its Strategic Orientation 5 (Make the Caritas Confederation more effective). Each Region is represented by its Regional Coordinator and one delegate from a national Caritas (namely Caritas Ghana). This Committee has a Working Group dedicated to the implementation of the Caritas



Several National Caritas Members in Africa have developed programmes on Institutional Development and Capacity Strengthening: active participation of Caritas Nigeria social workers.

Internationalis Management Standards (CIMS) where each region has at least one representative. Caritas Nigeria is representing the Africa Region. There is also a CIMS Review Committee where the Region is represented by a delegate from Caritas Lesotho.

Four Caritas members in Africa (Benin, Ghana, Niger and Seychelles) have participated in a survey launched by CI-IDCS on accompaniment. An Accompaniment questionnaire was sent to all CI MOs in November 2015. A total of 21 CIMOs responded.

A Caritas Internationalis Learning Paper on Accompaniment has been developed to inspire members of the Confederation on this issue. This paper, aimed at all CIMOs involved in working with and resourcing accompaniers, has documented how CI understands and uses accompaniment to support Institutional Development and Capacity Strengthening. It aimed to promote a common understanding and sharing learning and good practices in Accompaniment.

Develop an equitable human resource for Caritas/Church organisations in Africa

The IDCS Reference Group will reflect on this issue in 2017 - 2018.



Just like other National Caritas Members in Africa, Caritas Ghana has also embarked on an Institutional Development and Capacity Strengthening programme.

Caritas Africa
Strategic Orientation 3
Eradicate Poverty and
promote Good Governance

Eradicating Poverty and promoting Good Governance

Contribution to the development of Church policies to address various forms of poverty in Africa

In collaboration with the Zone Coordinators and national Directors, Caritas Africa Regional Secretariat has appointed 15 representatives in different Working Groups set up by Caritas Internationalis in the framework of the implementation of its Strategic Orientation n°3 (Promote sustainable integral human development) and n° 4 (Build Global Solidarity).



**Participants at the SECAM Consultative Meeting
on Climate Change and Food Security.**

The Regional Secretariat has further developed and strengthened its relations with its partners in order to find together ways and means combating poverty while ensuring high levels of management in line with widely accepted principles of good governance.

Three Caritas Africa delegates, coming from Caritas Malawi, OCADES Caritas Burkina and Caritas Niger, attended the Consultative Meeting on Climate Change and Food Security organized by the Symposium of Episcopal Conferences of Africa and Madagascar (SECAM) which took

place in Accra, Ghana, in May 2016. This meeting came up with a Position Paper on Food security and Climate change in Africa.

Regarding the partnership with organisations outside the Church network, two delegates from Caritas Africa member organisations, Caritas Liberia and Caritas Côte d'Ivoire, attended the ILO (International labour Organisation) Consultative Meeting, on Forced Labour, which took place in September, in Abidjan, Côte d'Ivoire; and two other delegates, respectively from Caritas Congo Brazzaville and Caritas Kenya, participated in the COP22 meeting in Marrakech, Morocco, in November.

Caritas Africa furthermore contributed to research work, sharing its knowledge and experience on issues concerning poverty in Africa through the development of a platform called "Caritas in Africa

Knowledge Exchange and Sharing Platform” (CAKES platform). The Platform is almost finalized due to be launched and rolled out to members. This platform aims to gather and map quantitative and qualitative data from the Caritas members of the network in Africa in order to provide updated information on what are the thematic areas of activity in which Caritas is engaged in Africa and the expertise it has acquired; what are the experiences and lessons learnt; and mapping Who is doing What and Where (3Ws). The platform also aims at the visualization of the information through maps, graphs and pie charts. It will help mutual learning among Caritas members in Africa. This will help them to build synergies on specific common program areas, approaches, experiences and best practices

It is also proposed to map information relating to the “internal” situations of the member organisations: their strengths and areas of expertise, their weaknesses and areas in which they are looking for support and capacity building.

A desktop 3W activity and partner mapping desktop research for the AMECEA countries is now complete and the data shall be verified and posted as the initial data for the CAKES Platform.

Caritas Africa is also partnering with the *Secours Catholique* Caritas France to conduct a study on poverty in three African countries (Burkina Faso, Côte d’Ivoire and Madagascar) and with CAFOD in three others with a focus on food security (Ethiopia, Kenya and Uganda). Working documents such as the Terms of reference, questionnaire and other relevant documents have been shared with the said Caritas members.

Caritas Africa also participated in many meetings and events in connection with migration, human trafficking, human rights and poverty, and climate change, among others.

Thus Caritas Ethiopia has represented Caritas Africa at a Theological Reflection on the Migrations in Africa organized in January 2016 in Brazzaville, Congo, by the SECAM Working Group on Migrations.

Caritas Senegal attended a workshop on Human Rights and Poverty organized by ATD Quart Monde which took place in Dakar, Senegal, in March 2016.

Caritas Members from Senegal, Niger, Burkina Faso, Mauritania, Morocco, Algeria and Tunisia as well as Northern Caritas and CIDSE members from Spain, Italy, France, Belgium and Germany participated in a seminar on Migrations in the Sahel Zone organized in Dakar, Senegal in April 2016.

An International Conference on Human Trafficking within and from Africa was co-organized in Abuja, Nigeria by CI (+ COATNET) and the Pontifical Council for the Pastoral Care of Migrants and Itinerant People. The conference was hosted by Caritas Nigeria and saw the participation of 19 national Caritas Members from Africa.



Caritas in Africa Knowledge Exchange and Sharing (CAKES) Platform

WHO is doing WHAT and WHERE?



Credit: Caritas Poland.

Rose Sagna, talking about her work with migrants at Caritas Senegal, during the World Youth Days in Krakow, Poland.

Caritas Senegal also organized a workshop in October 2016 in Dakar, on Migration and intra-territorial mobility.



Participants at the REBAC launching ceremony in Kinshasa, Democratic Republic of Congo - October 2015

Supporting Caritas initiatives to strengthen the resilience of vulnerable communities in Africa

The REBAC (*Réseau Ecclésial pour la Protection du Bassin du Fleuve Congo*), a joint initiative of the SECAM Justice, Peace and Development Department, Caritas Africa and the Jesuit Apostolate Centre launched in October 2015 in Kinshasa, DRC, in the light of the Encyclical “*Laudato Si*” had its planning workshop in Brazzaville, Congo in June. The ACERAC Zone Coordinator from Caritas Congo, the representative of Caritas Africa in this initiative attended the meeting on behalf of Caritas Africa. A REPAM/REBAC Meeting was organized in Madrid, Spain in April.

Working for peace building and reconciliation and supporting the democratization process in Africa

A Caritas Africa member of staff participated, in June 2016, in a training session on peace building, at the invitation of Catholic Relief Services, in Antananarivo, Madagascar.

Many other efforts are done at the national level to develop Caritas and Justice & Peace Commissions joint initiatives. Some members have participated in the campaign “In Africa as elsewhere, there is no democracy without changes of power”.

Participants at a Sustainable Development Goal workshop organised by Caritas Sierra Leone, with the support of CAFOD, to form Sierra Leone Coalition 2030, a coalition of civil society organisations.



Emergency Preparedness and Response

Coordinating and facilitating capacity building activities in the field of Community Disaster Risk Reduction

The Caritas Africa Humanitarian Team (CAHT) had two meetings in 2016. The out-going members met in January in Nairobi, Kenya while the in-coming members, appointed in a participatory way in May 2016, met for the first time in Kigali, Rwanda, in July 2016.

Caritas Africa has entered into an agreement with Catholic Relief Services for the secondment to Caritas Africa of a Humanitarian Programme Officer for a period of one year starting on 1st November 2016.

In January 2016, Caritas Burundi organized a meeting with its partners. The purpose of the meeting was to share information, meet country partners, and strengthen contacts with diocesan Caritas organisations leading to the organization of a Country Forum in December 2016.

The *Groupe de Travail de Caritas Internationalis pour le Sahel* (Caritas Internationalis Sahel Working Group) met twice in 2016. The first meeting took place in Praia, Cabo Verde, in February and the second one was organised in Paris, France, in December.

Caritas Central Africa organized a Partners' meeting from in October 2016. Bishops from the country, Delegates from CI General Secretariat, Caritas Africa, *Secours Catholique*, Caritas Germany and CRS attended the meeting.

During the year 2016, Caritas Internationalis has launched 17 Emergency Appeals from Caritas members in Africa.

Three delegates from the Africa region (Caritas Mozambique, Caritas Democratic Republic of Congo and of the Caritas Africa Regional Secretariat) participated in a training session on the CI New Toolkit, organised by the Caritas Internationalis Secretariat in Rome in November 2016.

Caritas Africa

Strategic Orientation 4

Reinforce Emergency Preparedness and Response



Credit: Caritas Australia.

Caritas South Sudan and other Caritas partners have been working for several years with the people of Abyei, a contested border area between Sudan and South Sudan, bringing support to those affected by the conflict with food, shelter, healthcare and other relief supplies.



Children, in climate-change and *El-Niño* affected Zimbabwe, faced food shortage and were provided daily with corn-soya blend. The children liked the taste of this healthy food.

Creating a surge capacity in Africa for rapid response to emergencies in collaboration with Caritas Internationalis

Trainings in Disaster Risk Reduction have been planned in 2017. Meanwhile, the Humanitarian Coordinator of Caritas South Sudan and CAHT member participated in Emergency Team Leadership Programme (ETLP) Training in Dubai from 25 to 29 September 2016.

Caritas Africa Solidarity Fund

Contributions to the Caritas Africa Solidarity Fund have been extremely limited during the year. Only the following Caritas members have contributed: Caritas Burundi, Caritas Congo ASBL (DRC), Caritas Mauritius, Caritas Rwanda, Caritas South Sudan and Caritas Germany.

Donations made to the Caritas Africa Solidarity Fund have been used to support the following members having to deal with various crises: Caritas Congo Brazzaville, following damages caused by floods in January; Caritas South Sudan having to provide much needed help to

victims of civil war; Caritas Rwanda having to deal with the inflow of refugees from Burundi; Caritas Niger having to respond to the hectic situation caused by floods; and Caritas Eritrea dealing with climate change and food insecurity.

Enhancing visibility and capacity of Caritas in Emergency response through advocacy and communication

Caritas Africa participated in the Eritrea Catholic Secretariat (ErCS) Partners' Round Table Partners consultation held in Nairobi on 24-25 October 2016. The main objectives of the Consultation were to understand the current Socio-political context of Eritrea, be informed on the ErCS Strategic Vision – where does the ErCS want to go for the coming years – obtain an overview of the programs

implemented by ErCS – Achievements & Challenges – receive updates on ErCS CI Emergency Appeal; and be informed about the advocacy strategy for Eritrea and the communication protocol.

The round table discussion provided a good opportunity to discuss the current socio-economic environment under which the program implemented in Eritrea at both the Diocesan and National levels. Members present pledged their continued support to Caritas Eritrea, particularly on the continued emergency response. A way forward on 2017 activities was drawn by a small committee composed of CI and Caritas Africa.

Caritas Africa also participated in the Ecumenical Conference on South Sudan on 18-19 October 2016 at AACC (All African Conference of Churches) in Nairobi, organized by South Sudan Council of Churches. The key objectives of the Conference were: briefing on the current peace and security situation of South Sudan; sharing the Advocacy Peace Program (APP) of SSCC (South Sudan Council of Churches) and progress so far; exploring ways in which the ecumenical partners can engage with the APP; and getting reports from Africa, Europe, America advocacy hubs journeying with SSCC.



Ethiopia hunger crisis: People gather for an emergency food distribution in drought stricken Mekele.



CAFOD working with Caritas South Sudan to provide food, shelter, safe water and better sanitation to prevent the spread of diseases.

Credit: Louise Norton - CAFOD.

Credit: CAFOD.

Caritas Africa

Strategic Orientation 5

Develop Resource Mobilization



Celebration of Caritas Day in Kenya.

Resource Mobilization

Encouraging diversification of sources of funding to support Caritas programmes

Caritas Internationalis and Caritas Africa are engaged in an initiative that has slowly matured to work with the World Bank in 3 failed/fragile states in Africa which are Central Africa Republic, Guinea and Niger. This will diversify the sources of funding for these Caritas members to support their work in their respective countries.

In this respect, the Caritas Africa President and the Regional Secretary participated in the Caritas Europa Regional Conference in Lourdes, France, in May 2016. The Regional Secretary signed a Memorandum of Understanding with the Caritas Europa Secretary General to promote fraternal collaboration between these two Regions.

In September 2016, two staff members of the Caritas Africa Regional Secretariat met Caritas colleagues working at the Caritas Europa General Secretariat in Brussels, Belgium. In the course of this exposure visit, they were given the opportunity of learning more about fund raising and mapping techniques and database setting up, among others.

Promoting the image and credibility of Caritas organisations and Caritas day at all levels in Africa

Caritas Africa has been advocating at the SECAM level for the promotion of Caritas day at all levels in Africa. Caritas members from Burkina Faso, DR Congo, Kenya... have organised a Caritas day in their countries in 2016 at the diocesan and the national levels.

All through the year, Caritas Africa has been in close contact with Northern Caritas Members as well as with Caritas Africa Members in order to strengthen fraternal cooperation not only between the Regional Caritas organisations and Northern Caritas Members but also between National Caritas Members in Africa and their Northern Caritas partners having or not having offices in Africa. Caritas Partners meetings have been held in some countries such as Burkina Faso, DR Congo, Burundi, ...

This fraternal cooperation strengthening between Caritas Africa at regional and national levels with other Caritas Members from other regions is a great step forward towards effective resource mobilisation.

Three Caritas Africa delegates attended the Caritas Europa Regional Conference in Lourdes, France, in May 2016.

Caritas Africa is particularly grateful to the following Caritas Members for their continued and active support: CAFOD, Caritas Australia, Caritas Austria, Caritas Congo Asbl, Caritas Espagnola, Caritas Italiana, Caritas Japan, Caritas Norway, Caritas Switzerland, Catholic Relief Services (CRS), *Secours Catholique* Caritas France and Trocaire.

Supporting peer to peer learning in the area of resource mobilization

Resource mobilisation is gradually evolving. Support now goes much beyond providing financial resources and new avenues of collaboration are opening. That is of the A2P-DIRO Programme which concentrates on the capacity strengthening of 14 Caritas Members and the Regional Office in Africa with a support from *Secours Catholique* Caritas France and *Agence Française de Développement*.

Discussions are taking place with various Northern Caritas partners (CAFOD, Caritas Spain) in order to develop further capacity strengthening initiatives in the Region, with the accompaniment of the Caritas Internationalis Institutional Development and Capacity Strengthening (IDCS) Department.



Peer-to-peer training: Caritas Niger representatives visiting Caritas Benin and learning from the experience of their colleagues.



**is particularly grateful to
the following Caritas Members
for their continued and active support**



Caritas Africa also regularly informed its Members about available resources for projects (Calls for proposals) of all sorts and is setting up peer-to-peer learning mechanism for its members through the experiences sharing.

Last but not least, Caritas Africa wishes to thank Catholic Relief Services for the secondment of one of its staff members to be in charge of the Caritas Africa Humanitarian Department. This is indeed a great support to the Region, so often affected by emergencies and crises, either man-made or natural.

Developing a Fundraising Strategy

Fundraising is often considered as a most difficult task by many National Caritas Members in Africa. Capacity strengthening with regard to fund raising is most needed and, in order to meet this objective, eighteen delegates have been appointed by Caritas Members in Africa and will be trained in Philanthropic Resource Mobilisation, the training being organised in collaboration with Caritas Internationalis in October 2017.

It is thus hoped to eventually set up a Caritas Africa Fundraising Team that will help all Caritas Members in Africa mobilise financial resources to support their activities on the basis of a sustainable fundraising strategy.



**Every year,
Caritas Mauritius organises
a 3-day public collection
to mobilise financial
resources to support
its activities.**

Networking and Communication

Ensuring the visibility of Caritas work at all levels

Much effort has been done during the year to ensure the visibility of Caritas work at all levels.

At the international level, Caritas Africa made presentations on the “Building of a stronger Caritas Network in Africa” at the occasion of the A2P-DIRO Programme Stakeholders meetings and “Achievements in the framework of the programme in Africa” at the General Assembly of *Secours Catholique* Caritas France, in Paris, France, in June 2016.

At the regional level, Caritas Africa has maintained close links with the Symposium of Episcopal Conferences of Africa and Madagascar through its Secretariat in Accra, Ghana, and the participation in the 17th Plenary Assembly in Luanda, Angola as well as with the various Episcopal Conferences at zonal and national level through Caritas zonal coordinators and through National Caritas Directors and Secretaries General.

To get its message across, Caritas Africa publishes four times a year an e-magazine on the activities of Caritas all over Africa. This e-magazine is distributed free of charge and is also available on the Caritas Africa website. Articles are available in the three Caritas Africa working languages: English, French and Portuguese. The table on page 20 lists all the articles published in the Caritas Africa e-magazine in 2016.

On average, the four Caritas Africa e-magazines, published in 2016, have each been downloaded 4 600 times. Caritas Africa members are invited to download each Caritas Africa e-magazine, have it printed and shared with Caritas workers as well as beneficiaries.

No doubt, the Caritas Africa e-magazine is an important source of information and it can also be a great source of inspiration. Activities organised in a particular country given specific conditions, may often be a source of inspiration for another Caritas. The activities do not have to be copied but they may be adapted and amended to answer local conditions and needs.

It must be pointed out that articles published in the Caritas Africa e-magazine are also used as reference articles. It is quite common to note that e-magazines may still be downloaded as many as 20 times during a month more than two years after its publication.

Caritas Africa Strategic Orientation 6 Promote Networking and Communication



The Caritas Africa website
www.caritas-africa.org
offers a wide range of information on
Caritas presence and work in Africa
(Monthly visitors are shown in table below)

Months 2016	Unique visitors	Number of visits	Pages
January	1 788	2 743	9 818
February	1 633	2 557	6 130
March	1 759	2 820	7 589
April	1 810	2 908	6 659
May	1 755	2 656	5 902
June	1 963	3 023	7 583
July	2 028	3 468	8 143
August	2 438	4 127	10 279
September	2 221	3 646	8 730
October	2 455	3 698	7 485
November	1 929	2 697	4 863
December	1 817	2 509	6 218



Zones	Countries	Issues	Caritas Africa e-magazine articles published in 2016
ACEAC	Rwanda Rwanda Burundi Burundi DR Congo DR Congo	March June September September December December	<ul style="list-style-type: none"> • The Catholic Bishops of Rwanda visit again the Burundian refugees in Mahama • The Paediatric Orthopaedic Surgery Centre of Rilima • Caritas Burundi Contingency Plan • Caritas Rwanda-Trocaire partnership to assist refugees from Burundi • Democratic Republic of Congo: Girls and boys trained in environmental restoration • Extension project in support of the education of children and adolescents outside school
ACERAC	CAR Congo CAR	March March December	<ul style="list-style-type: none"> • Caritas Central Africa bringing relief to victims of new violence in CAR • Needs assessment following floods • Workshop to give a fresh impetus to Caritas Central Africa
AMECEA	Kenya Tanzania Ethiopia Uganda Kenya Kenya Ethiopia South Sudan Ethiopia	March March June June September September December December December	<ul style="list-style-type: none"> • Poultry Farming pays in the arid and semi-arid lands of Kenya • Caritas Tanzania embarks on SDGs Operationalization • The Catholic Church continues to contribute to the growth of quality education • A Drop of Hope in the ocean of needs leaves Ripples of Development for generations • A Reflection on Impact Investing: Why Do We Need to Embrace It? • Caritas Kenya joins the National Launch of Sustainable Development Goals • Economically empowered women for better nourished families • Resolution of Justice and Peace Commission Catholic Diocese of Wau Second Conference • Caritas Ethiopia and CRS: Providing a conducive environment for education to South Sudanese Refugees in Gambella
CEDOI-M	Comoros Mauritius Mauritius Mauritius Mauritius	March March June June June September	<ul style="list-style-type: none"> • Support to courageous women • Annual fundraising campaign • CEDOI-M Zone meeting • Caritas Madagascar undergoes restructuring to better handle emergencies • Tenth anniversary of the House Service Technicians' School • Implement the "guiding principles on extreme poverty and human rights" in the Indian Ocean
IMBISA	Swaziland Mozambique Zimbabwe Angola South Africa Namibia Lesotho Lesotho Mozambique Angola Zimbabwe Lesotho South Africa	March March March June June June June September September December December December December	<ul style="list-style-type: none"> • A sign of the (difficult) times? • Promoting activities for food security and sustainable livelihoods • Dependency vs Self-reliance approaches to development • Caritas Angola's XXXVIth General Assembly • The after effects: Food insecurity vs Food security • 2016 - A year full of activities for the benefit of all • The Ministry of Social Development reaches out to Caritas beneficiaries • SILC Integration with Education Intervention • Food Security to cope with <i>El Niño</i> • Micro credit: economy of affection among women returnees • Turning challenges into opportunities: Solar Technology • Working with communities to reduce the impacts of <i>El Niño</i> induced drought • Acknowledging Economic Strengthening & Food Security as a way to sustainability livelihoods
RECOWA -CERAO	Ghana Togo Ghana Cape Verde Niger Gambia Nigeria Nigeria Nigeria Senegal Togo Sierra Leone Cape Verde Burkina Faso Côte d'Ivoire	March March June June June June September September September September December December December December December	<ul style="list-style-type: none"> • Bringing the CI Management Standards to the Bishops' Conference • Village water supply programme • Will Ghana and Africa implement the SDGs Framework? A Civic Alert!! • Lusophone Caritas Forum • Women commemorate National Women's Day • Building sustainable peace in the Foni Kansala District through livelihood development • One Human Family, One Voice, No Human Trafficking • Final message from the conference on human trafficking within and from Africa • The Caritas Africa Regional Commission met in Abuja, Nigeria - 8-10 September 2016 • Caritas presence at the World Youth Days • OCDI Caritas Togo celebrated "OCDI Week" • Caritas Freetown ends psychosocial support training for Priests and Ebola survivors • Caritas Cape Verde to extend VECCOS project to other islands • OCADES Caritas Burkina adopts CI Management Standards • Caritas Côte d'Ivoire and the Diocese of Abengourou bring relief to inmates

The table on page 20 shows that the Caritas Africa website has been visited 36 852 times in 2016. It is felt that the number of visitors is fair given that Internet access in Africa is quite limited and extremely slow in most places.

It is hoped that improved Internet accessibility in Africa will increase the number of visitors of the Caritas Africa website.

Caritas Africa is also present on social media: Facebook and Twitter. These pages are also regularly visited and thus contribute to increasing the visibility of Caritas in Africa.

A few Caritas Africa National members have also very successfully developed their networking and communication tools. They have developed their own websites and are present on social media.

Unfortunately, the number of such National Caritas members is still quite insignificant and there is much work to be done to develop further networking and communication at national and local levels.

Capacity building with regard to networking and communication is certainly a top priority for the coming years. This will be achieved through the setting up of a well-trained and properly equipped Regional Communicators Team. This team, it is hoped, will be seen as a credible source of information within and beyond the Caritas Confederation.

Ensuring effective liaison and presence in Regional Civil society platforms and fora; maintaining collaboration with African and International institutions with presence in the Region

Caritas Africa has also been liaising with the SECAM African Union Liaison Officer as well as with civil society representatives at national and local levels.

By its active presence in regional civil platforms and fora, Caritas Africa has been able to speak in favour of the voiceless, those members of society who are left behind and urgently need support.



The Caritas Africa website.

2016 CARITAS AFRICA BUDGET - MOBILIZATION AND IMPLEMENTATION AS AT 31 DECEMBER 2016									
N°	ITEM	Estimates €	Mobiliza- tions €	%	N°	ITEM	Estimates €	Implemen- tations €	%
1	RESOURCES				2	EXPENSES			
1-1	Internal Resources	19 200.00	19 907.15	103.68	2.1	Governance			
1-2	Statutory fees from Members in the Region	36 800.00	21 441.37	58.26	2.1.1	Provision for 2019 Caritas Africa Regional Conference	24 500.00	24 500.00	6.41
1-3	Contribution from Caritas Internationalis	138 000.00	138 000.00	100.00	2.1.2	Regional Commission Statutory meetings	40 000.00	28 683.83	7.50
1-4	Funds raised for the FOSORCA (Caritas Africa Solidarity Fund)	46 000.00	27 281.79	59.31		Sub-Total Governance	64 500.00	53 183.83	13.92
	Sub-Total	240 000.00	206 630.31	86.10	2.2	Management and Coordination			
1.5	Funds raised – Support to Projects (Support to 2-year Operational Plan)	825 299.00	175 566.00	21.27	2.2.1	Personnel (Regional Coordinator and Support Staff)	105 300.00	94 303.76	24.67
	Sub-Total	825 299.00	175 566.00	21.27	2.2.2	Overhead expenses	52 000.00	27 502.22	7.20
					2.2.3	Equipment renewal	59 700.00	5 195.27	1.36
					2.2.4	Administrative and Financial Management Costs	45 874.00	2 738.64	0.72
						Sub-Total Management and Coordination	262 874.00	129 739.90	33.95
					2.3	Programmes, Projects, Animation and Follow-up			
					2.3.1	Ecclesial Identity of Caritas	87 500.00	3 243.99	0.85
					2.3.2	Institutional Development and Capacity Strengthening	229 750.00	26 749.31	7.00
					2.3.3	Poverty Eradication and promotion of Good Governance	128 425.00	70 180.34	18.36
					2.3.4	Strengthening of Emergency Preparedness and Response	137 500.00	39 273.49	10.28
					2.3.5	Mobilization of resources /Animation and sensitization of communities on Caritas work	70 000.00	22 402.40	5.86
					2.3.6	Promotion of Networking and Communication	84 750.00	37 423.06	9.79
						Sub-Total Programmes, Projects, Animation and Follow-up	737 925.00	199 272.58	52.14
	GRAND TOTAL	1 065 299.00	382 196.31	35.88		GRAND TOTAL	1 065 299.00	382 196.31	100.00

Pap Malek harvests okra in a community garden in Mading Achueng, a village in Abyei, a contested region along the border between Sudan and South Sudan.

In 2011, militias aligned with Khartoum drove out most of the Dinka Ngok residents, pushing them across a river into the town of Agok. Yet more than 40 000 Dinka Ngok residents have since returned with support from Caritas South Sudan, which has drilled wells, built houses, opened clinics and provided seeds and tools for the returnees. Behind Malek, Abdu Salam picks okra.

Photo by Paul Jeffrey/Caritas





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