ANNUAL REPORT

2019
Cover Photo:

A view from the participants of the 9th Regional Conference of Caritas Africa in Rome on the theme "Africa, Land of Hope".
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UN 2019 HLPF, New York

9th GA of CA, Rome

IDEAS Project, Namibia

PEOPLE Project, Liberia
Dear brothers and sisters,

Peace be with you.

2019 was a crucial year for our regional organization for several reasons:

The end of the term of the animators of the Caritas Africa organs at different levels (Presidency, Regional Commission and Regional Executive Secretary) who, four years earlier, had received from the Regional Assembly the mission to help the organisation in its development, its influence and its strategic positioning;


• the adoption of a new Strategic Framework 2019-2023 refocused around the three Strategic Orientations of (1) Consolidating the commitment, effectiveness and efficiency of the network of social and charitable organisations in the service of human development in Africa Region, (2) Reducing the impact of humanitarian crises on affected populations, and (3) Strengthening the commitment of Caritas in the promotion of Integral Human Development;

• the recruitment of new staff members to strengthen the Regional Executive Secretariat team in order to meet the challenges of the period 2019-2023, particularly those related both to the strategic and operational implementation of Phase 3 of the APPROCHE Programme (Personalized Close-based Support for Organizational Strengthening, Change and Engagement of the Caritas in Sub-Saharan Africa) as well as the development of new programmes in Emergency Preparedness and Response and Advocacy, while remaining attentive to the dynamics of the implementation of the Caritas Internationalis Management Standards with a particular focus on children and vulnerable adults safeguarding.

As you will see from this Annual Report 2019, much has been done to achieve the

"I planted, Appolos watered; but it is God who makes it grow. So then, neither the one who plants is anything, nor the one who waters, but the one who gives growth: God. He that planteth and he that watereth are one: but each shall receive his own reward according to his own labor. For we are the cooperators of God; you are the field of God, the building of God. (1 Corinthians 3:6-9)"
objectives set out in the Strategic Framework for the period. However, given the increasingly scarce resources available today, significant challenges remain to be addressed in order to position our organisation in a sustainable manner in Africa.

The **first and foremost** one is the **financial empowerment**. If we want a strong and competent regional coordination structure, we need to provide the Caritas Africa Regional Executive Secretariat with the necessary means so that it is no longer, as it has been the case for years now, essentially dependent on resources from outside/abroad to animate its Member Organisations and render **high-quality service**.

The second challenge is that of **communication and networking** (Strategic Objective 6 of the Strategic Framework 2015-2019), which has now become a cross-cutting issue. Indeed, many of the Caritas in our Region are at the heart of humanitarian action in their respective countries, working alongside governments to provide responses to situations that make our populations more vulnerable. Paradoxically, this work carried out by Caritas at various levels is not well known because the means (financial and human) for good communication and networking are not always available. We will have to work on this not only for greater visibility in society but also to position ourselves in the long term as a **key player in the defence and promotion of the rights of the smallest and the fight against the vulnerabilities of populations we are called to serve, accompany and defend**. To this end, the Caritas capacity to respond in emergency situations, sometimes even before the State intervenes, **deserves praises**.

This work of communication and networking has begun and must be continued and reinforced with the creation at the level of each national Caritas, if it does not already exist, of a Communication Officer position who will work in close collaboration with the Programme/Project Officers and the Advocacy Officer, since advocacy is nowadays indispensable if we want to yield lasting changes populations want to see.

Our new Strategic Framework gives us great hope because, through the three Strategic Orientations defined, we see that the work begun will be continued, better still, it will be consolidated at various levels in order to achieve our ultimate goal, which is **to contribute to integral human development through the promotion of charity and justice with special attention to the poor and the most needy**.

We will achieve this by **enhancing** work in synergy that can be a source of efficiency and that, with the effective involvement of each Bishop responsible for Caritas in his country.

† Gabriel Justice Yaw ANOKYE
Metropolitan Archbishop of Kumasi, Ghana
President of Caritas Africa
INTRODUCTORY MESSAGE BY THE REGIONAL COORDINATOR

This Report is divided into two parts. The first part presents the actions carried out by the Regional Executive Secretariat and also mentions the impact of its interventions as well as, where information was available, what was achieved at the Zones and/or countries levels. The second part concerns the financial situation of our organisation.

Once again, Caritas Africa would like to thank its Member Organisations, the Caritas Internationalis General Secretariat, sister Caritas and all other partners such as Banca Popolare Etica, SUN 24 for the many and varied supports it has received to implement its Action Plan 2019. The level of achievement of the results as well as the diversity of the actions carried out once again testify to the collective will of different stakeholders to accomplish the mission entrusted by the Church.

In relation to its ecclesial identity, the highlight of the year 2019 was the holding of its 9th Regional Conference in Rome on the theme "Africa, Land of Hope". It was a great moment to define the orientations of the Africa Region for 2020-2023 and to mobilise all relevant stakeholders to engage them in their implementation. The participation of Caritas Africa in the SECAM Golden Jubilee celebration in Kampala, Uganda, was also an important moment to strengthen pastoral collaboration with the Regional Bishops' Conferences in Africa.

Preparations for the transfer of the strategic and operational responsibilities of the APPROCHE Programme from Secours Catholique to Caritas Africa also marked this year.

Caritas Africa continued to promote the Caritas Internationalis Management Standards through support to some national Caritas. However, the results at the regional level are not yet significant compared to the efforts invested in the dynamic.

With regard to emergency preparedness and response, Caritas Africa's efforts have focused on strengthening the capacities of about ten African Caritas through PEOPLE and RECHANGE Projects.

Caritas Africa continued its mission to promote integral human development by accompanying Caritas through regional initiatives to strengthen food security and resilience of local communities and to engage them in advocacy to influence public policies at the local level.

In any case, much remains to be done in relation to the challenges people are facing in Africa.

Together we have taken some steps and together we will go even further in 2020!
I. ACHIEVEMENTS BY STRATEGIC ORIENTATION

Strategic Orientation 1. Consolidating the commitment, effectiveness and efficiency of the network of social and charitable organizations in the service of human development in Africa Region

Overall goal

By 2023 CAMOs and the Regional Executive Secretariat have become a consolidated network of effective and efficient organisations highly committed to the service of the poor in Africa Region.

Strategic Objective 1

Promote the Identity and mission of Caritas at all levels of the Church in Africa.

R.1.1. The Identity and mission of Caritas are promoted, supported and guided by the Church’s hierarchy at all levels (regional, zonal, national and diocesan)

♦ Statutory meetings

At the Confederation level, 43 Caritas of Africa attended the 21st General Assembly of Caritas Internationalis in Rome in May 2019.

The Women of the Africa Region were represented at this General Assembly as well as at the Women’s Forum and the Youth Forum.
At the regional level, in 2019, Caritas Africa has organised three meetings of the Africa Regional Commission (Kampala in March, Rome in May and Lomé in November.)

Caritas Africa has organised the 9th Regional Conference on the theme “Africa Land of Hope”. The Bishops President and the Secretaries General of 42 Member Organisations attended. The Secretaries General of two Zonal Episcopal Conferences (ACEAC, RECOWA-CERAO) and some partners (CRS, Secours Catholique Caritas France, Caritas Italiana, CAFOD, SUN 24, …) also attended.

The keynote speech of Cardinal TURKSON entitled « In the light of the post synodal exhortation, "Africae Munus" » and the Communication of Cardinal SARAH on “Identity and mission of Caritas in the African context” have addressed the question of Identity and Mission of Caritas.
On this occasion, MOs approved the main working documents of Caritas Africa (revised Statutes and Internal Rules, Quadrennial Report 2015-2019, Strategic Framework and its Operational Plan including the Budget for 2019-2023, ....) and the renewal of its various bodies (Presidency, Regional Commission and Regional Executive Secretariat).

Caritas Africa's revised Statutes were recognised in July 2018 by SECAM, approved by the Regional Conference in May 2019 and submitted by CI General Secretariat to the Dicastery for the Promotion of Integral Human Development in July 2019 as requested by the procedures.

Caritas Africa organized a meeting in Nairobi, Kenya in August 2019 at the General Secretariat of the Kenyan Conference of Catholic Bishops, that brought together Caritas Africa delegates (Bishop President, Executive Secretary and Partnership, Research and Exchange Officer), CIGS (Ecclesiastical Assistant), Caritas Kenya (Bishop President and National Director) and the delegate of Africa Region to CI Legal Affairs Commission. The purpose of the meeting was to reflect on the status of Caritas Africa Nairobi office (CIAAS) in light of the changing context (Agreement signed with the Government of Kenya on 21st October 1988).
Training on the Identity and Mission of Caritas

Two representatives of the Africa Region (Caritas Mauritius and Caritas South Africa) attended the training of trainers session on the Catholic Identity of Caritas in Bangkok, Thailand in January 2019 organised by the General Secretariat of Caritas Internationalis.

On its side, Caritas Africa organised an induction session of its staff of Lomé office on Identity and mission of Caritas in Lomé, Togo in September 2019.

Caritas Internationalis and Caritas Africa made two presentations respectively on “Practical aspects of the Catholic Social Teaching” and on the “Bishops of Africa Declarations”, mentioning how their recommendations and commitments have been taken into account in the fulfilment of the mission of Caritas in Africa.
At the regional level

Caritas Africa invited 5 Bishops (CAR, DRC, South Sudan), among whom were the Bishop in charge of the Ecclesial Network for the protection of the Congo river Bassin (REBAC), the SG of SECAM including the Chairperson of the working group on Governance and Development effectiveness, and the representatives from Justice & Peace Commissions (Malawi, South Sudan and Senegal) to a workshop of reflections and exchanges on the Church engagement in Advocacy in Africa, in Addis Ababa, Ethiopia in January 2019. This workshop resulted in an Advocacy Action Plan for the Promotion of Democratic Governance and Leadership responsive to people rights and needs in Sub-Saharan Africa.

The SECAM General Secretariat has invited Caritas Africa to attend the 18th Plenary Assembly and the end of the SECAM Golden Jubilee in Kampala, Uganda in July 2019 on the theme “Church-Family of God in Africa, Celebrate your Jubilee! Proclaim Jesus Christ your Saviour”.

R.1.2. The collaboration and synergy between Caritas and other Church’s Organizations in Africa are reinforced.
On this occasion Caritas Africa delivered a solidarity message insisting on the role of Bishops in the organization of the Service of Charity and presented its triennial report of activities (July 2016 - June 2019).

CI Ecclesiastical Assistant, the Regional Executive Secretary of Caritas Africa and the Head of Integral Human Development Department of AMECEA paid a joint solidarity visit to Caritas Tanzania in August 2019. This occasion enabled Caritas Tanzania to develop their Action Plan for the implementation of the CI Management Standards, the strategic framework planning process and the capacity strengthening for emergency preparedness and response. Caritas Africa and Caritas Tanzania paid a courtesy visit to CRS Tanzania office to formally seek its support in the implementation of the Action Plan.

SIGNIS Africa invited Caritas Africa to a meeting organized in Addis Ababa, Ethiopia in September 2019 on the theme “The African Youth in the Digital World: Promoting creativity for integral Development”. Caritas Africa was represented by three Communication Officers respectively from Caritas Kenya, DR Congo and Nigeria who laid the groundwork for future collaboration between these two organisations of the Church in Africa.
At the Zones level

The General Secretariat of RECOWA-CERAO has invited the Caritas Coordinator of the RECOWA-CERAO Zone, Fr. Alphonse SECK, Secretary General of Caritas Senegal, to attend the Plenary Assembly of Bishops of this zone in May 2019 in Ouagadougou, Burkina Faso where he made a presentation on the work done by Caritas in the 15 countries of the Region.

The ACEAC General Secretariat invited Caritas Africa to two events:

- In February 2019, Caritas Africa and Caritas Internationalis participated in a workshop on the integration of the Catholic Social Teaching in the formation of the clergy in Bujumbura, Burundi.
- In June 2019, Caritas Africa participated in the Plenary Assembly of the Bishops of ACEAC Zone in Kinshasa DR Congo to present its quadrennial activity report, indicating the areas of collaboration with ACEAC in the light of its 2019-2023 Strategic Framework.

Caritas Congo ASBL represented Caritas Africa in a preparatory meeting in Brazzaville for REBAC’s participation in the Synod of Bishops on the Amazonia held in Rome, October 2019.

Strategic Objective 2
Support the development of Caritas Africa MOs so that they become recognized and active actors in the fight against poverty in their respective countries.

R2.1. A regional strategy for Institutional Development and Capacity Strengthening (IDCS) is implemented in collaboration with sister Caritas and other partners.

At the regional level

In 2018, Caritas Africa engaged in a consultation process that enabled it to develop its main documents for 2019-2023, namely the Strategic Framework and the sectoral strategies (Institutional Development and Capacity Strengthening, Resource Mobilisation). All these documents were presented to the May 2019 Regional Conference in Rome for validation and approval by 42 MOs.
In terms of mobilising partners to support Caritas Africa, it is worth noting that Caritas Africa was visited by two General Secretaries of Caritas partners from the North: Mrs. Martha RUBIANO SKRETTEBERG from Caritas Norway (in March 2019) and Mr. Andreas KNAPP, Secretary General / International Programmes of Caritas Austria (in September 2019) in Lomé, Togo. In both cases, exchanges focused on mutual expectations regarding the strengthening of fraternal cooperation through ongoing projects (PASAN for Caritas Norway and RECHANGE for Caritas Austria) and other potential opportunities to be explored and seized together.

**R2.2. Caritas Africa MOs are more professionnal and work in a network in the Africa Region.**

**At the regional level**

In the frame of the transfer of strategic and operational implementation of the APPROCHE (Personalized Close-based Support for Organizational Strengthening, Change and Engagement of the Caritas in Sub-Saharan Africa) Programme, Caritas Africa has received funding from Secours Catholique Caritas France to implement a transitional project initially from April to September 2019. Following the suspension of the start-up of the APPROCHE programme by Agence Française de Développement (AFD) the transitional period has been extended until the end of December 2019.
The APPROCHE Programme involves a total of 18 national Caritas, 14 of which are from Phase 2 and 4 new ones, including two English and two Portuguese speaking Caritas. Namely they are: Benin, Burkina Faso, Burundi, Chad, Central African Republic, Comoros, Congo, Côte d’Ivoire, Democratic Republic of Congo, Ghana, Guinea Bissau, Madagascar, Mali, Niger, Mozambique, Senegal, Togo and Zambia. It is aiming to accompany Caritas network organizations by focusing in their organisational strengthening and institutional development.

The main achievements of the transitional phase can be summarised as follows:

**On the administrative level:**

A new team has been recruited and has been in office since July 2019. A one-month period (July) for handing-over allowed the former A2P-DIRO Phase 2 team to handover to the new APPROCHE team (workshops, working sessions to share strategic documents such as Project Documents, procedures, contracts, etc.) and some joint induction missions to the national Caritas in Benin, Burkina Faso, DRC, Chad, Ghana and Togo.
• The Regional Management Procedures Manual has been updated, an accounting and financial management software has been bought and the concerned staff has been trained to use it.

• Caritas Africa organised training sessions for the new team on Caritas identity and mission, CI Management Standards, Fraternal cooperation principles, Accompaniment, Protection / Safeguarding of Children and Vulnerable adults, the Change-Oriented Approaches (AOC), the Core Humanitarian Standard (CHS) with the support of CI's General Secretariat, Caritas Network Resource Persons (CRS/SARO) and local Consultants.

In terms of partnership:

• Caritas Africa has carried out a mission to Paris to meet SCCF and AFD and in Brussels to exchange with Caritas Europa and Caritas International Belgique (CIBe).

• Caritas Africa has welcome a mission from SCCF to inquire about the progress made in relation to the prerequisites in the frame of the transfer of the APPROCHE Programme.

IDEAS (Institutional Development for the Engagement and Sustainability of Caritas in Southern Africa) Project, Caritas Africa in collaboration with the SG of CI and CRS/SARO pursued its activities of capacities strengthening of three Caritas in southern Africa (South Africa, Eswatini and Namibia) with the financial support of Caritas Japan and CRS/SARO

A workshop bringing together the delegates of these three Caritas has been organized by end of April beginning of May in Windhoek, Namibia on the organization of the Service of Charity and the CI Management Standards.
Caritas Namibia received a financial and technical support from the CI GS, Caritas Africa and CRS/SARO for the implementation of its action plan developed in May 2019 and achieved an assessment against the CIMS with the support of an assessor of Caritas Zambia as well as an assessment of the needs following a situation of a lengthy drought that hit the country.
Promoting the Caritas Internationalis Management Standards

At the regional level

According to the Report of the CI General Secretariat, the situation of the implementation of the CIMS in the Africa Region is as shown in the following table:

<table>
<thead>
<tr>
<th>Région</th>
<th>MO</th>
<th>Report validated</th>
<th>MO assessed</th>
<th>MO which submitted complete document</th>
<th>MO to assess</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa</td>
<td>46</td>
<td>15</td>
<td>0</td>
<td>10</td>
<td>2</td>
</tr>
</tbody>
</table>

Source CI IDCS Department, Octobre 2019

At the Zones level

The MOs whose external evaluation reports have been validated by CI's RevCom are:

<table>
<thead>
<tr>
<th>N°</th>
<th>Zone</th>
<th>MO</th>
<th>Country</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>ACEAC</td>
<td>2 / 3</td>
<td>DR Congo and Rwanda,</td>
</tr>
<tr>
<td>2</td>
<td>ACERAC</td>
<td>0 / 6</td>
<td>N/A</td>
</tr>
<tr>
<td>3</td>
<td>AMECEA</td>
<td>5 / 9</td>
<td>Malawi, South Sudan, Uganda, Zambia, Kenya</td>
</tr>
<tr>
<td>4</td>
<td>CEDOI-M</td>
<td>0 / 4</td>
<td>N/A</td>
</tr>
<tr>
<td>5</td>
<td>IMBISA</td>
<td>3 / 9</td>
<td>Angola, Lesotho, Mozambique</td>
</tr>
<tr>
<td>6</td>
<td>RECOWA-CERAO</td>
<td>5 / 15</td>
<td>Burkina Faso, Guinea, Niger, Nigeria, Togo</td>
</tr>
<tr>
<td></td>
<td>TOTAL</td>
<td>15 / 46</td>
<td></td>
</tr>
</tbody>
</table>

Source CI IDCS Department, Octobre 2019

In the RECOWA-CERAO Zone

Some Caritas in Africa continue to strengthen each other through peer learning. This is the case with OCADES Caritas Burkina which has supported Caritas Guinea in the development of its Strategic Framework and Caritas Mali in training its staff on Integral Human Development.

With its own resources, Caritas Guinea delegation (national and diocesan level) made a second visit to Burkina (after the one made in September 2017 as part of the IDCS project) with a focus on the organisation and structuring of the network and the mobilization of resources.
Training of 15 members of the regional team of francophone Coordinators in Kigali (February 2019).

Training of French-speaking assessors, including 5 from the Africa Region, in Beirut, Lebanon in May 2019.

R2.3. The social and economic sustainability of MOs and the Regional Executive Secretariat of Caritas Africa is strengthened.

At the regional level

Caritas Africa endowed itself with a Regional Strategy of Resources Mobilization that has been approved by the Regional Conference. This strategy is based on three dimensions: **diversification of funding sources; improvement of communication for resources mobilization and monitoring mechanisms development; evaluation, learning, experiences and good practices sharing concerning resources mobilization.**

At the national level

Since some years, some Caritas of Africa developed different economic models in order to ensure their social and economic sustainability (Caritas Rwanda, Caritas DRC, Caritas Burkina, Caritas Lesotho, Caritas Togo, Caritas Mauritius, Caritas Cameroon,…). These experiences should be capitalized and shared.
For the achievement of this result, Caritas Africa implemented two projects: RECHANGE and PEOPLE.

**RECHANGE** (Capacity Strengthening in Humanitarian Operation and Volunteers Management in Francophone Africa) Project concerns Caritas of Burundi, Rwanda, DR Congo, Congo, Togo and Senegal in partnership with Caritas Austria (Lead) and Caritas Belgium with the co-funding of the UE Aid Volunteers.

Among the project's achievements are:

- A kick-off meeting held in Lomé, Togo, in April 2019 that first brought together 29 representatives of the project partners to jointly develop indicators, strategies for visibility, external communication, collaboration internally as well as with external partners and have established a timetable for the project implementation.

Then, a first international training was organised for 16 participants on the following topics:

- Caritas Internationalis Emergency Protocol & ToolKit
- Core Humanitarian Standard (CHS)
- Sphere Manual in Humanitarian Work (SPHERE Project).
- Training of trainers skills.
- Two other Training Workshops for Trainers were held on the following topics:

⇒ Cross-sectional protection and safeguarding in humanitarian aid and cash transfer programmes, followed by an operational planning workshop in Kinshasa, DRC, in September for 16 participants;
⇒ the management of volunteers in Brazzaville, Congo in October for 17 participants.

A meeting was held in Rome on the margins of May 2019 Regional Conference (Caritas Africa, 7 National Caritas members, Caritas International Belgium and Caritas Austria) on the project ownership by the stakeholders.

At the national level

5 out of 6 Caritas have duplicated the Lomé training at the diocesan level. The sixth country has planned to do so in the first quarter of 2020.

The Project PEOPLE (Preparing for Emergencies by strengthening Organisational Procedures, Learning and Exchange) has been implemented by 4 national Caritas and some diocesan Caritas of Nigeria, Liberia, Sierra Leone and of Zimbabwe, in collaboration with CAFOD (Lead), SCCF, CRS/SARO and Caritas Africa.
PEOPLE Project has achieved the following:

**At the regional level**

- A mid-term review workshop held in Abuja, Nigeria in May 2019.
- A training on the Core Humanitarian Standards (CHS) also held in Abuja in May 2019.
- An animation session of a Community of Practice using the A2P/DIRO website was organized.

**At level of the concerned countries**

- In Nigeria, a peer to peer exchange on volunteer management took place in October 2019 in Abuja and Yola with Caritas Yola (JDPC).
- In Sierra Leone, the PEOPLE project is implemented by the national Caritas.
- But in Liberia, the project is implemented by the National Justice, Peace and Caritas Commission and two diocesan Caritas (Caritas Monrovia and Caritas Cape Palmas).
All these four organisations have completed their humanitarian capacity self-assessments and developed their capacity strengthening building plans.

The Humanitarian Programme Officer of Caritas Africa and the Humanitarian Capacity Building Officer of CAFOD covering the two countries made a support visit to the organisations concerned to:

- help partners to identify potential risks (risk mapping) in their context and actors for possible collaboration in case of emergency,
- develop an emergency preparedness plan.

These supports were carried out during a two-days workshops in each country on the following dates:

- Freetown, 13 and 14 June 2019 for 13 participants from the four diocesan offices and the national office.
- Monrovia, 17 and 18 June 2019 for 10 participants from the National Justice, Peace and Caritas Commission and the three dioceses (Nbarnga, Cape Palmas, Monrovia) and 1 participant from the CRS/Liberia programme.

Apart from these projects, Caritas Africa provided other kind of support to its member organisations which are:

**CADEV (Caritas Développement) Niger**

At the request of CAFOD and CRS, Caritas Africa has agreed to support CADEV Niger as part of the ENHANCE (Strengthening National Capacity for Emergencies) project.

According to expressed needs, the Caritas Africa Humanitarian Programme Officer conducted two trainings in Niamey from 22 to 30 April 2019 for all staff involved in emergency management at the national and diocesan levels (Niamey and Maradi).

The first consisted of a 5-day workshop for the preparation of an Emergency Response Plan; the second led to the adoption of a security plan.

**Caritas Congo**

Caritas Congo is a CRS main partner in Congo in managing recent funding from the Office of Foreign Disaster Assistance (OFDA) and was selected as one of the sub-recipients of the CRS-Global Fund malaria project (nets distribution programme). With these two projects, Caritas Congo identified
potential future challenges and CRS/RoC proposed to provide financial support over a period of 4 months in order to strengthen Caritas Congo's capacity in the areas of financial and administrative management including human resources for better management of the funds received.

Following a request from CRS/RoC (Republic of Congo) to Caritas Africa by CRS/HRD, the Humanitarian Programme Officer of Caritas Africa was seconded to accompany the National Secretariat of Caritas Congo in the updating of its Management Procedures Manual and the assisted self-assessment against the CIMS.

To this end, he spent in Brazzaville twice 45 days to provide this capacity strengthening support between June and November 2019.

R2. Responses to emergencies are facilitated and better coordinated at all levels in Africa Region (national, zonal and regional).

Caritas Africa has developed a project proposal to set up a regional team to support its MOs dealing with crisis situations. But the project did not get funding for its implementation. However, two partners are interested in supporting the deployment of the team members at a later stage.

R3. The resilience of crisis-affected communities supported by MOs is strengthened.


R4. The Caritas Africa Solidarity Fund is supported by MOs and helps respond to emergency situations.

At the regional level

Caritas Africa raised awareness among MOs to contribute to the Solidarity Fund and/or assist countries in crisis situations. Caritas in Niger, DRC, Mauritius and Benin contributed to the Solidarity Fund to assist countries affected by the IDAI cyclone: Mozambique, Malawi and Zimbabwe.
Caritas Africa used part of the balance of the Solidarity Fund in 2018 to assist the 3 Caritas at a rate of 1,000 euros per Caritas.

**At the zonal level**

Caritas South Africa mobilised resources that were sent directly to the three concerned Caritas (Mozambique, Malawi and Zimbabwe).
At the regional level

1. Food security and advocacy

Caritas Africa raised awareness of a dozen of its members on the Encyclical Laudato Si at a regional workshop organized in collaboration with CAFOD and UCL (University College London) in Nairobi in June 2019.

A representative of the United Nations Environment Programme (UNEP/Faith for Earth) made a presentation on the initiative "Faith for Earth: one earth, many religions, one goal".

This workshop brought together 25 Caritas delegates involved in the RECS, PARCAP and PASAN projects as well as Caritas Korea and Caritas Internationalis, supporting respectively the RECS and PARCAP projects.
The Caritas Internationalis Sahel Working Group met for its 13th Annual Meeting in Saly, Sénégal, on 31st January and 1st February 2019. Representatives of 18 Caritas from the Sahel region, Europe, USA, Caritas Africa and Caritas Internationalis, participated in the meeting, which was preceded by a training session on food security and agro-ecology in the context of climate change, which took place from 28-30 January 2019.

The Conference on Agroecology (24-28 November 2019, in Nyahururu-Kenya) ended with calls for the Church in Africa to take leadership in promoting agroecology with a focus on food security in the region. Delegates from Caritas Africa and CIDSE (International Cooperation for Development and Solidarity), an international Catholic development alliance, affirmed that they would maintain Catholic identity by engaging various actors in innovative approaches to promoting agro-ecology.
2. Promoting Ethical Finance in Africa

From 20\textsuperscript{th} to 22\textsuperscript{nd} March 2019 in Bamako, Mali, Caritas Africa, Caritas Mali, Banca Popolare Etica and Banque Malienne de Solidarité held a regional conference on “\textbf{Financing the future: what role for ethical finance in Africa?}” 70 Delegates including delegates from 5 MFIs/Caritas in sub-Saharan Africa (GRAINE SARL / Burkina Faso, IFOD SARL / DRC, RIM / Rwanda, CAURIE MF / Senegal and METAMAMEN / Ethiopia) attended.

These organizations also took part in the 4\textsuperscript{th} edition of the African Microfinance Week (AMW 2019), in Ouagadougou, Burkina Faso from 21 to 25 October 2019 and devoted to the theme "Impact Survey: Inclusive Finance at the service of Sustainable Development Objectives".

Caritas Africa, Banca Popolare Etica and GRAINE SARL organised a half-day workshop on Inclusive Finance which brought together, in addition to representatives of the governments of Burkina Faso and Italy, representatives of MFIs, MFI networks and other agencies such as FAO, Italian Cooperation, ....
49 participants expressed their expectations for the international partnership for the promotion of ethical finance in Africa, namely the strengthening of technical capacity (training, experiences sharing, ...) and financial (loans to increase their income) and advocacy/lobbying to facilitate small MFIs' access to financing opportunities in their respective countries.

3. Human mobility

Presentations from the Global Compacts on Migrations and Refugees, the High-Level Political Forum on Sustainable Development Goals, and the African Union policy Frameworks allowed participants (Caritas Africa, Caritas Europa and Caritas Internationalis) to identify a number of specific opportunities for Caritas Africa engagement in advocacy for a dignified and rights-based human mobility.

Strategic Objective 2 : Participate in the consolidation of the rule of law in sub-Saharan Africa

R2.1. The Caritas MOs are engaged in Advocacy actions to defend and serve the interest of the poorest and most destitute communities.

At the regional level

Caritas Africa has implemented the following projects:

PARCAP involved 6 Caritas (Guinea, Niger, DRC, Madagascar, Ghana, Uganda and Zambia) with a financial support from the CI GS. Caritas Africa has accompanied these 6 countries in the implementation of their action plans in advocacy for the right to food. This project ended in December 2019.
RECS targeted 4 Caritas (Ethiopia, Kenya, Uganda and South Sudan) with a financial support from Caritas Korea. Caritas Africa has accompanied these 4 countries in the implementation of their action plans focusing on the improvement of communities resilience and their capacity strengthening to advocate for food security. Scheduled to end in December 2019, some activities of this project was postponed in 2020 as well as its closure to May 2020 following the stakeholders agreement.

PASAN involved 5 Caritas (Mali, Niger, DRC, Uganda and Zambia) with the financial support of NORAD and Caritas Norway. A workshop in Kinshasa, DRC, brought together delegates from all stakeholders in March 2019 to better understand the stakes and challenges of this project. Caritas Africa is responsible for the Food Security and Climate Change Advocacy component.

VOX Project, with the financial support of Caritas Australia, Caritas Africa has developed, in a participatory way (workshops held in Addis Ababa, Ethiopia in January and July 2019) the outline policy paper in 4 points:
1. Promoting the democratic governance and leadership responsive to the people’s rights and needs;
2. Contributing to achieving SDG 2 through Sustainable Family farming in Sub-Saharan Africa in the context of climate change;
3. Contribute to a dignified and rights-based human mobility, beneficial to the countries of origin, transit and destination of migrants;
4. Contribute to peace and security through cross-cutting issues related to access to and enjoyment of land, exploitation of natural resources and the fight against deforestation.

R2.2. The Caritas action is visible and recognized at different levels (national, sub-regional and regional) in the implementation of the SDGs.

At regional and international level

Through its MOs, Caritas Africa participated in the debates on the SDGs implementation in the frame of international meetings and specific studies.
1. Participation in International events:

- Caritas Africa participated in a workshop on **MIND Project** (Migration and Development) organized in Ljubljana, Slovenia in February 2019 by Caritas Europa and its MOs involved in the project to share the vision of Caritas Africa on the migration issues.
- In collaboration with CAFOD, Caritas Kenya has participated in the **HLPF** in July 2019 in New York.
- Caritas Zambia and Caritas DR Congo represented Africa Region in a workshop organised by the CI-GS/Communication Department on **Communication in crisis situation**, in October 2019 in Rome.
- Caritas Guinea represented Caritas Africa in the **12th biennial Conference of African National Human Rights Institutions’ Network** held in November 2019 in Cairo, Egypt with the contribution of Caritas Internationalis and Caritas Africa.
- Caritas Zambia represented the Africa Region in the **CI Working Group on the SDGs**.
- Caritas Africa in collaboration with CAFOD has raised awareness among MOs about their participation in the **Voluntary National Review (VNR)** process of the action plans for the SDGs’ implementation.
2. Specific studies concerning the implementation of SDGs

A. Bringing Agenda 2030 to Life

Caritas Africa, CAFOD (Catholic Agency For Overseas Development) and UCL (University College London) organized a workshop in June 2019 in Nairobi (PARCAP, RECS and PASAN Project) to share the experience of Bringing Agenda 2030 to Life, which is being implemented in four sub-Saharan African countries through a participatory study coordinated by UCL and CAFOD in partnership with Caritas Sierra Leone, the National Commission for Justice, Peace and Caritas Liberia, Caritas Kenya, Caritas Zambia in order to:

- create a space for exchange to engage with the SDGs and their guiding principles, to reflect on how to carry out development actions in a different way in connection with the Encyclical Laudato Si.
- strengthen the capacity of Caritas Africa MOs to engage effectively in Advocacy with Governments through experiences sharing on Advocacy, reflection and mutual learning.

B. In Dignity - The Faces of Human Mobility in Sub-Saharan Africa

The study report combined theoretical reflection, numerical analysis and the state of play of Caritas' actions to accompany the migration dynamics of the continent. It pointed out that migration is a complex phenomenon where numerous determinants of people's departure are interconnected. The document undermines a number of prejudices, including the fact that the majority of African migrants are destined for Europe, and draws large intracontinental migration trends:

- In 2017, 53% of African migrants migrated to the African continent alone and half of them remained in their sub-region of origin. 26% emigrated to Europe and 12% to Asia. Migration is therefore primarily intra-African.
- In 2015, about 16 million Africans, or 1.6% of the total population of sub-Saharan Africa, lived in an African country other than their own, while another 16 million were based outside the continent. The proportion of African migrants seeking to reach the West is therefore to be put into perspective and linked to the globality of African migration.
Today, 80% of African refugees are welcomed in another country on the continent. Sub-Saharan Africa is home to 6.3 million refugees, or one-third of the world's refugees.

- **The number of minors**, isolated or accompanied, has **increased sharply** on migration routes over the past five years, accounting for almost a third of African migrants. Overall, however, Africa is the continent with the lowest rate of underage migration in the world, with only 1 in 90 children living outside their home country.

- **Africa alone accounts for 40% of conflict-related** displacements in the world. Therefore, Africa is a continent of high mobility and the causes of these displacements, whether to another country in the region or to another continent, are many. This is why the report focuses on profiling the 'faces of migration'. As mentioned by Caritas members, the decision to leave the country is usually the culmination of a reflection process in which factors related to the local and regional contexts of people (economic, political, social, historical...) are interconnected and individual determinants. The decision to migrate is thus the result of a unique combination of factors specific to each individual.

Secours Catholique - Caritas France has summarized this to inform the analysis made in its annual report on the state of poverty in France. Caritas Africa used the study's findings and recommendations to develop its action plan for advocacy on a dignified and rights-based human mobility, which is part of its VOX project achievements.

**At the Zones level**

From January 31st to February 1st, 2019 in Saly in Sénégal, the members of the Caritas Internationalis Working Group on Sahel (CIWGS) worked on mobility in the countries of the Sahelian region which are facing important internal and external migration flows, being at the same time host, departure and transit countries. Faced with this situation, Caritas is committed to working together to promote access to the rights of people in a situation of mobility, in order to help reduce their vulnerabilities and guarantee their dignity along migration routes.
The participants in this meeting (18 Caritas from the Sahel region, Europe, the United States of America, Caritas Africa and Caritas Internationalis) decided to:

- Formalize a collaboration between the CIWGS, the Regional Human Mobility Programme, Caritas Africa and SECAM;
- Energize the Human Mobility Reference Groups by providing content and advocacy guidelines from the network.
## II. FINANCIAL REPORT

### 1. Forecast Budget for 2019

<table>
<thead>
<tr>
<th>Item</th>
<th>Forecast €</th>
<th>Forecast CFA</th>
<th>Rate %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. RESOURCES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.1. Own resources</td>
<td>5 000,00</td>
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</tr>
<tr>
<td>1.2. Statutory Fees from the 46 MOs</td>
<td>20 800,00</td>
<td>13 643 906</td>
<td>2,45</td>
</tr>
<tr>
<td>1.3. Contribution from Caritas Internationalis General Secretariat</td>
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<td>90 522 066</td>
<td>16,24</td>
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<tr>
<td>1.4. Regional Solidarity Fund (fundraising) - (FOSORCA)</td>
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<td>3,06</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td><strong>189 800,00</strong></td>
<td><strong>124 500 639</strong></td>
<td><strong>22,33</strong></td>
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<tr>
<td>1.5. Fundraising to support Projects and Programmes</td>
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<td>433 062 811</td>
<td>77,67</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td><strong>660 200,00</strong></td>
<td><strong>433 062 811</strong></td>
<td><strong>77,67</strong></td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>850 000,00</strong></td>
<td><strong>557 563 450</strong></td>
<td><strong>100,00</strong></td>
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</tbody>
</table>

### 2. EXPENDITURE

#### 2.1. Governance

<table>
<thead>
<tr>
<th>Item</th>
<th>Forecast €</th>
<th>Forecast CFA</th>
<th>Rate %</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.2.1. Caritas Africa 2019 Regional Conference</td>
<td>73 500,00</td>
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</tr>
<tr>
<td>2.1.2. Statutory meetings of the Regional Commission</td>
<td>35 000,00</td>
<td>22 958 495</td>
<td>4,12</td>
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<tr>
<td><strong>Sub - Total Governance</strong></td>
<td><strong>108 500,00</strong></td>
<td><strong>71 171 335</strong></td>
<td><strong>12,76</strong></td>
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</table>

#### 2.2. Management and Coordination

<table>
<thead>
<tr>
<th>Item</th>
<th>Forecast €</th>
<th>Forecast CFA</th>
<th>Rate %</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.2.1. Staff</td>
<td>104 000,00</td>
<td>68 219 528</td>
<td>12,24</td>
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<tr>
<td>2.2.2. Overheads</td>
<td>34 800,00</td>
<td>22 827 304</td>
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<td>2.2.3. Renewal of equipment</td>
<td>50 000,00</td>
<td>32 797 850</td>
<td>5,88</td>
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<tr>
<td>2.2.4. Administrative and financial management costs</td>
<td>10 000,00</td>
<td>6 559 570</td>
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<tr>
<td><strong>Sub - Total Management and Coordination</strong></td>
<td><strong>198 800,00</strong></td>
<td><strong>130 404 252</strong></td>
<td><strong>23,39</strong></td>
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<tr>
<td>2.3. Programmes, projects, animation and</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------</td>
<td>------------</td>
<td>-------</td>
<td></td>
</tr>
<tr>
<td>2.3.1. Strengthening the commitment and effectiveness of the Caritas Network at the service of the poor</td>
<td>207 150,00</td>
<td>135 881 493</td>
<td>24,37</td>
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<tr>
<td>2.3.2. Reducing the impact of humanitarian crises on affected populations in Sub-Saharan Africa</td>
<td>185 550,00</td>
<td>121 712 821</td>
<td>21,83</td>
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<tr>
<td>2.3.3. Strengthening Caritas' commitment to fighting poverty and promoting Good Governance</td>
<td>150 000,00</td>
<td>98 393 550</td>
<td>17,65</td>
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<tr>
<td>Sub-Total Programmes, project, animation</td>
<td>542 700,00</td>
<td>355 987 864</td>
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</tr>
<tr>
<td>GRAND TOTAL</td>
<td>850 000,00</td>
<td>557 563 450</td>
<td>100,00</td>
</tr>
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</table>

Subjected to the approval of the Auditors
### 2. Table of resources mobilized in Euro for 2019

<table>
<thead>
<tr>
<th>Item</th>
<th>Level of mobilization 2019</th>
<th>Part 2019</th>
<th>Part 2020</th>
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</thead>
<tbody>
<tr>
<td><strong>INTERNAL INCOME</strong></td>
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</tr>
<tr>
<td>Balance replenished in 2018</td>
<td>67 186,00</td>
<td>67 186,00</td>
<td>0</td>
</tr>
<tr>
<td>Rental income in Lomé</td>
<td>10 489,00</td>
<td>10 489,00</td>
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<tr>
<td>Rental income in Nairobi</td>
<td>9 168,00</td>
<td>9 168,00</td>
<td>0</td>
</tr>
<tr>
<td>Financial income</td>
<td>8 704,00</td>
<td>8 704,00</td>
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</tr>
<tr>
<td>Statutory fees from the 46 Mos</td>
<td>31 877,00</td>
<td>31 877,00</td>
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</tr>
<tr>
<td>Solidarity Fund</td>
<td>8 127,00</td>
<td>8 127,00</td>
<td>0</td>
</tr>
<tr>
<td>Support expected from SG - CI (46 MOs)</td>
<td>138 000,00</td>
<td>138 000,00</td>
<td>0</td>
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<tr>
<td><strong>SUB-TOTAL INTERNAL INCOME (I)</strong></td>
<td>273 550,00</td>
<td>273 550,00</td>
<td>0</td>
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<tr>
<td><strong>FUNDRAISING TO SUPPORT PROJECTS / PROGRAMMES</strong></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Secours Catholique/Transitory DIRO-APPROCHE Project</td>
<td>129 770,00</td>
<td>129 770,00</td>
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</tr>
<tr>
<td>Secours Catholique/APPROCHE Project</td>
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<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Secours Catholique/Support PEOPLE Project</td>
<td>5 237,00</td>
<td>5 237,00</td>
<td>0</td>
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<tr>
<td>CAFOD/Support IDCS Project (£ 40 000)</td>
<td>46 833,00</td>
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<td>46 833,00</td>
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<tr>
<td>CAFOD/Support PEOPLE Project</td>
<td>40 948,00</td>
<td>40 948,00</td>
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<tr>
<td>SCIAF - Caritas Scotland/Action Plan 2019 (£ 5 000)</td>
<td>5 568,00</td>
<td>5 568,00</td>
<td>0</td>
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<tr>
<td>Trocaire Caritas Ireland/Action Plan 2019</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Caritas Norway/PASAN Project</td>
<td>32 545,00</td>
<td>12 096,00</td>
<td>20 449,00</td>
</tr>
<tr>
<td>CRS - SARO/IDEAS Project ($6 839 US)</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Caritas Korea/RECS Project (US $ 100 000)</td>
<td>88 176,00</td>
<td>88 176,00</td>
<td>0</td>
</tr>
<tr>
<td>Caritas Australia/VOX Project ($ 15 000 AUD)</td>
<td>28 183,00</td>
<td>12 647,00</td>
<td>15 537,00</td>
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<tr>
<td>Caritas Japan/IDEAS Project (US $ 20 000)</td>
<td>18 146,00</td>
<td>0</td>
<td>18 146,00</td>
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<tr>
<td>Support from CI GS / Workshop on Resource Mobilisation (support postponed to 2020)</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Support from CI GS / RDF/PARCAP</td>
<td>75 575,00</td>
<td>54 501,00</td>
<td>21 074,00</td>
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<tr>
<td>Banca Popolare Etica/Conference on Ethical Finance</td>
<td>25 000,00</td>
<td>15 000,00</td>
<td>10 000,00</td>
</tr>
<tr>
<td>Caritas Austria (RECHANGE Project)</td>
<td>119 163,00</td>
<td>119 163,00</td>
<td>0</td>
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<tr>
<td>Support from SUN24, Inc</td>
<td>4 360,00</td>
<td>4 360,00</td>
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<tr>
<td>Support from Caritas Italiana for a conference on Agroecology</td>
<td>1 364,00</td>
<td>1 364,00</td>
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<tr>
<td><strong>SUB-TOTAL MOBILIZED RESOURCES (II)</strong></td>
<td>620 868,00</td>
<td>488 830,00</td>
<td>132 038,00</td>
</tr>
<tr>
<td><strong>TOTAL MOBILIZED (I+II)</strong></td>
<td>894 418,00</td>
<td>762 380,00</td>
<td>132 038,00</td>
</tr>
<tr>
<td><strong>TOTAL GENERAL</strong></td>
<td>105,22%</td>
<td>89,69%</td>
<td>15,53%</td>
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</table>
3. Table of Expenses-Resources (T.E.R.) for 2019

<table>
<thead>
<tr>
<th>Item</th>
<th>Forecast €</th>
<th>Mobilization €</th>
<th>Rate %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. RESOURCES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.1. Balance replenished in 2018</td>
<td>0</td>
<td>67 186,00</td>
<td></td>
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<tr>
<td>1.2. Internal resources</td>
<td>5 000,00</td>
<td>28 360,26</td>
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<td>1.3. Statutory fees from the 46 MOs</td>
<td>20 800,00</td>
<td>31 876,87</td>
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<tr>
<td>1.4. Contribution of Caritas Internationalis</td>
<td>138 000,00</td>
<td>138 000</td>
<td></td>
</tr>
<tr>
<td>1.5. Regional Solidarity Fund (fundraising)</td>
<td>26 000,00</td>
<td>8 126,83</td>
<td></td>
</tr>
<tr>
<td><strong>Sub-Total (I)</strong></td>
<td>189 800,00</td>
<td>273 549,96</td>
<td>144,13</td>
</tr>
<tr>
<td>1.6. Fundraising - Support to Project</td>
<td>26 000,00</td>
<td>8 126,83</td>
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<tr>
<td><strong>Sub-Total (II)</strong></td>
<td>660 200,00</td>
<td>488 830,34</td>
<td>74,04</td>
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<tr>
<td><strong>TOTAL RESOURCES MOBILIZED</strong></td>
<td>850 000,00</td>
<td>762 380,31</td>
<td>89,69</td>
</tr>
<tr>
<td><strong>GRAND TOTAL (I+II)</strong></td>
<td>850 000,00</td>
<td>762 380,31</td>
<td>89,69</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Item</th>
<th>Mobilization €</th>
<th>Execution €</th>
<th>Rate %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2. EXPENSES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.1. Governance</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>2.2.1. Caritas Africa 2019 Regional Conference</td>
<td>73 500,00</td>
<td>114 841,65</td>
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<tr>
<td>2.1.2. Statutory meetings of the Regional Commission</td>
<td>35 000,00</td>
<td>42 243,75</td>
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<tr>
<td><strong>Sub - Total Governance (I)</strong></td>
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<tr>
<td>2.2 Management and Coordination</td>
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<td></td>
</tr>
<tr>
<td>2.2.1. Staff</td>
<td>104 000,00</td>
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<td>2.2.2. Overheads</td>
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<tr>
<td>2.2.3. Renewal of equipment</td>
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<td>1 003,11</td>
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<tr>
<td>2.2.4. Administrative and financial management costs</td>
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<tr>
<td><strong>Sub-Total Management &amp; Coordination (II)</strong></td>
<td>198 800,00</td>
<td>155 145,55</td>
<td>20,35</td>
</tr>
</tbody>
</table>
The Annual Budgeted Work Plan (ABWP) developed by Caritas Africa and endorsed by the Regional Commission for the year 2019 amounts to *Eight Hundred and Fifty Thousand (850,000) Euros*. It includes the necessary resources for the efficient implementation of the activities planned within the framework of the mission assigned to it.

For the financial year 2019, the total resources mobilised, in addition to the balance from 2018, by the Regional Executive Secretariat of Caritas Africa from Member Organisations (MOs) and Sister Agencies for the implementation of activities related to Strategic Objectives, various project-programmes and operations amount to *Seven Hundred and Sixty Two Thousand Three Hundred and Eighty Euros (762,380 €)*. The budget coverage rate is *89.69%*.

The implementation of all the thematic activities related to the Strategic Objectives and the functioning of the Regional Executive Secretariat required the authorized disbursement of funds according to the needs of each sector of activities or project-programme. Total employment for the period of the said report amounts to *Eight Hundred and Sixty Thousand Seven Hundred Sixty (€860,760)*.

The rate of absorption of available resources is *112.90%* as at 31 December 2019. This consumption rate reveals a deficit in relation to the mobilized resources during the financial year, i.e. a deficit gap of *Ninety-eight Thousand Three Hundred and Eighty (€98,380)*.

This rate of *12.90%* overspending is largely explained by realities linked to the real costs of the activities carried out.

### 2.3. Programmes / Projects, Animation and Monitoring

<table>
<thead>
<tr>
<th>Sub-Total Programmes/Projects, Animation and Monitoring (III)</th>
<th>542 700,00</th>
<th>548 528,98</th>
<th>71,95</th>
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<tbody>
<tr>
<td>TOTAL EXPENDITURE IN RELATION TO MOBILIZATION (I+II+III)</td>
<td>850 000,00</td>
<td>860 759,93</td>
<td>112,90</td>
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<tr>
<td>BALANCE IN RELATION TO MOBILIZATION</td>
<td>-98 379,63</td>
<td>-12,90</td>
<td></td>
</tr>
<tr>
<td>GRAND TOTAL</td>
<td>850 000,00</td>
<td>762 380,31</td>
<td>100,00</td>
</tr>
</tbody>
</table>

### 4. Comments on the T.E.R. for 2019

The Annual Budgeted Work Plan (ABWP) developed by Caritas Africa and endorsed by the Regional Commission for the year 2019 amounts to *Eight Hundred and Fifty Thousand (850,000) Euros*. It includes the necessary resources for the efficient implementation of the activities planned within the framework of the mission assigned to it.

For the financial year 2019, the total resources mobilised, in addition to the balance from 2018, by the Regional Executive Secretariat of Caritas Africa from Member Organisations (MOs) and Sister Agencies for the implementation of activities related to Strategic Objectives, various project-programmes and operations amount to *Seven Hundred and Sixty Two Thousand Three Hundred and Eighty Euros (762,380 €)*. The budget coverage rate is *89.69%*.

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This rate of *12.90%* overspending is largely explained by realities linked to the real costs of the activities carried out.
CONCLUSION

This report presented the progress made by Caritas Africa compared to the annual forecasts.

However, it should be noted that the working environment in some parts of Africa has been seriously affected by natural disasters such as IDAI Cyclone (Mozambique, Malawi and Zimbabwe), drought, floods, ... These situations not only undermined the efforts of the Caritas concerned but also provided an opportunity for Caritas to mobilise themselves to express their solidarity with Caritas in countries affected by crisis, thus translating into concrete action the teaching of our Lord Jesus Christ "For I was hungry and you gave me food; I was thirsty and you gave me drink; I was a stranger and you welcomed me; I was naked and you clothed me; I was sick and you visited me; I was in prison and you came to me!"(Mt 25:35)

The source of the resources with which Caritas in Africa have been able to work remains a concern as this situation puts the Caritas in a position of dependence on the outside world, which certainly makes them fragile.

In his welcome message to participants at the kick-off workshop of the Caritas Africa Reference Groups on Institutional Development and Capacity Strengthening and on Humanitarian Issues in July 2016 in Kigali, the Bishop of Nyundo and Vice President of Caritas Rwanda, Rt. Rev. Anaclet MWUMVANEZA called for African solidarity with the vulnerable in Africa as a testimony of God's love in action. He said it was time for Africans to change their mindset. It is not normal to leave the responsibility for humanitarian and development aid only to those who come to support us. Even those who have little can support those in need like the poor widow in the Bible (1 Kings 17:9-24) who gave the prophet her last bread and did not get hungry during the famine.

This challenge remains relevant today! And it is possible to mobilise locally to also find resources at the local level to support the Caritas mission in Africa. We just need a little more imagination and creativity, with the light of the Holy Spirit.
Caritas Africa thanks all its Member Organisations (MOs) for their active participation in the life of the network and to all its Sister Agencies for their support and assistance.